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DD/A Registry

77-2318/4

FRIDAY, 18 Nov.

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File Meetings-1

MEMORANDUM FOR: Director of Central Intelligence

VIA: Acting Deputy Director of Central Intelligence

FROM: Michael J. Malanick  
Acting Deputy Director for Administration

SUBJECT: Visit of Brookings Institution's  
Conference of Business Executives on  
18 November 1977 (U)

1. (U) Action Requested: This memorandum provides background information for your participation in the briefing of the Brookings Institution's Conference of Business Executives on Federal Government Operations on Friday, 18 November.

2. (U/AIUO) Background: The Brookings Institution's Conference of Business Executives on Federal Government Operations visits CIA eleven times a year for a luncheon and briefing. The Brookings Conference participants, who are senior executives in major U.S. corporations, have been in Washington for a week-long discussion of "governmental processes and the means by which public policy issues are defined and resolved." They meet with representatives of the three branches of government and groups from the private sector. Their visit to CIA, which is the last event of the week, follows morning briefings at the Pentagon.

CIA officers, selected for a range of expertise, participate in the luncheon as table hosts and in the briefing as "discussants." The briefing consists of a 15-minute overview by a host/moderator, usually a Deputy Director or Associate Deputy Director, on the make-up of the Intelligence Community, the principal functions of its members, the main elements of the intelligence process, and the procedures of oversight. Mr. Ernest Zellmer, Associate Deputy Director

Downgrade to AIUO  
Upon Removal of Attachment 1

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SUBJECT: Visit of Brookings Institution's Conference on  
Business Executives on 18 November 1977 (U)

for Science and Technology, will serve as host/moderator on Friday. A question-answer period follows, with questions being referred, as appropriate, by the host to the discussants. An effort is made to have this discussion period as informal as possible. The Brookings groups are briefed in advance on the nature of the expertise on hand, which varies with each briefing.

The briefing is unclassified but off the record.

There is attached for your information: (1) a list of the CIA participants in the luncheon and briefing, and (2) a copy of the Brookings Conference brochure. Section 1 lists the Brookings participants; Section 4 gives their biographies. Section 2 describes the week's program. The Brookings Conference Chairman, who will escort the group, is Mrs. Sally Ehrle. Mrs. Ehrle's biography ~~is in Section 3 of~~ the brochure.

**ATTACHED**

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3. (U) Recommendation: It is recommended that you join the group in the DCI Conference Room at 1320. [REDACTED] Special Programs Officer, will call for you at that time. It is suggested that you welcome the group, make a few statements about changes in the role of the DCI under Executive Order 11905, and invite two or three questions. In your welcoming remarks, you might wish to mention the eleven-year history of CIA's involvement in this program and refer, in a general way, to the help that American businessmen have often rendered our intelligence effort in the past. The Brookings visitors are usually active questioners.

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[REDACTED]  
Michael J. Malanick

Attachments:

- 1 - List of CIA Participants (C)
- 2 - Brookings Conference Brochure (U)

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SALLY A. EHRLE

BROOKINGS'  
CHAIRMAN/ESCORT

BA with honors in government, Miami University. MA in government, George Washington University School of Business, Government and International Affairs. Currently completing doctoral work in public administration at the University of Southern California's Washington Public Affairs Center.

Government experience spans 16 years at Federal and state levels in employment and training programs, welfare programs, unemployment and employee benefit programs. Prior to joining Brookings, she was Acting Director of Research, Legislation and Actuarial Services for the Federal-State Unemployment Insurance program. Other positions held include: Executive Secretary, UI labor-management advisory committee to the Secretary of Labor; advisor to state employment service agencies; state merit system adviser; assistant to the personnel and training director, Labor Department. Also served as a senior analyst on Welfare Reform to the Under Secretary of Labor, a Labor Department Legislative Liaison and an American Political Science Association Congressional Fellow. While on Capitol Hill worked on legislative Senate Finance Committee matters for Senator Robert Griffin (Michigan) and House Education and Labor Committee matters for Congressman William A. Steiger (Wisconsin). She grew up in Cleveland, Ohio and her first post college position was in the Personnel Office of Sherwin-Williams Paint Co. Since June 1977 she is Senior Staff Member, Brookings' Advanced Study Program.

Also a member of the Executive Council of the D. C. Chapter, American Society for Public Administration, has been Vice President, New Carrollton, Maryland, Civic Association, and Officer, League of Women Voters of Prince George's County. She is listed in Who's Who of American Women, Who's Who in the East, and International Dictionary of Biographies.